Good Practices
Lessons Learned
&
Strengthening Institutional Capacities
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Presentation Aims to share

- Good Practices
- Lessons Learned
- Approaches for networking for Institutional Capacities
Prehistory

- Horizonti the Third Sector Foundation since 1994
- Building capacity of own staff in evaluation
- Evaluating own grantees
- Evaluating its OCD trainings and other programs
- Self-Evaluation of the Horizonti
- External Evaluation initiated by the foundation
- Training NGOs on evaluation
- Participating in different International Evaluation Events
Prehistory

- Assessing the existing evaluation capacity in the country since 1995
- Co-Founding IPEN 2000 and acting as IPEN board member since 2000
- Sponsoring staffs Participation in AEA conferences since 2000
- Organizing first National conference on Evaluation 2001
- Participating in IPEN conferences, schools and meetings
- Sponsoring Nino Saakashvilis participation in IOCE first meeting in Lima, Peru 2003
Prehistory

- Participation in IOCE first board 2003-2006
- Initiating and organizing first International workshop on evaluation with partnership IOCE in the country 2005
- Organizing and hosting IPEN conference in Georgia 2006
- Assessing gaps in the Country 2007-2008
Driving Force: GAPs in the country

- What kind of country we want to build?
- Do we plan?
- What are our expected results?
- Do we monitor implementation?
- Do we measure progress?
- Do we take responsibility for the achievements or failures?
- How do we know that we are progressing?
Georgian Evaluation Association
- The First Association in NIS - 2008

- Founder (driving force)
- Members
- Governing board
- Advisory Board (driving force)
- Topical Thematic groups
- Interns
- Supporters and Stakeholders
Mission

Supporting the creation of Georgian Society that will be based on knowledge, success and effective action
Goals

- To build evaluation community in the country
- To support their professional development
- To create evaluation standards and code of ethics
- To develop evaluation theory, methodology and professional practice
- To enhance public awareness on monitoring and evaluation
Goals

- To support establishment of an institutional system of evaluation in Georgia
- To support creation National Evaluation Policy and related Legislation
- To promote networking between Georgian and International Evaluators
Strategy and Implementation

Using success based approach for creating demand for evaluation

Using result based management tool as a fundamental approach
Progress Made

- Initiated and conducted Evaluation Capacity assessment in the country among NGOs, Government academia, businesses 2008
- Organized and hosted 2011 IPEN-GEA joint conference 2011 in Georgia
- Participated in UN women supported gender evaluation trainings in Istanbul and Almaty in 2009 and 2011.
- Maintains AEA, EEC, IOCE membership and participated in AEA and EEC conferences
- Translated and published the book in Georgian Language of John Owen “Program Evaluation”
- Helped Government developing Result based Strategic plans, indicators and M&E plans
Progress Made

- Developed Platform for the awareness raising about evaluation
- Developed evaluation standards and Code of ethic
- Builds networking national level
- Initiated in National Evaluation Policy development
- Initiated and helps national government in M&E Institutionalization
- Builds evaluation culture in the country
- Implemented various programs promoting evaluation, accountability and transparency initiatives
- Started discussions with the universities on development of evaluation curriculums
Capacity Development

Is based on Result based Management Approach
RBM Approach
And Result based Evaluation

Uses in programme, project or organizational contexts

e.g. new government program evaluation
Challenges

- Not existing common political will
- Not existing culture for evaluation
- Not existing demand
- Not existing national evaluation policy
- Not existing large number of evaluators
Lessons Learned

Results Based Management Approach works for evaluation Capacity Development !!!
Next Steps

Evaluation of the new Government overall programs
Thank you for your Attention!!!
Georgian Evaluation Association

www.evaluation.org.ge