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TOPIC:

PROMOTING, PROGRESSING AND SHARING EXPERIENCES IN DEVELOPPEMENT EVALUATION
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INTRODUCTION

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INTRODUCTION

RISE: CONTEXT OF CREATION AND PRESENTATION

RISE is born from the Evaluation professionals and practitioners’ awareness to have a strong and dynamic national network that will be able to drive the practice of Evaluation in Côte d’Ivoire

POINTS OF HISTORY

2002: The idea of creating a national network of M & E.
2005: This idea was realized with the creation of a National Monitoring and Evaluation, called Ivoirian Network Monitoring and Evaluation (RISE)
2009: Acquisition of a seat, a mailbox, a bank account and a website
2010: Training and Participation in internal work at the national level
2011: Training, Formation and projects writing
2012: Participation to many works at national and international

Main Partners of creation: Ministry of Planning and Development through its Directorate of Coordination, Control and Evaluation of the Department of State (DCCE) DCSE today and UNICEF.
II. **RISE: INSTITUTIONAL CAPACITY IN PROMOTING, PROGRESING, SHARING EXPERIENCES AND ENSURING MEMBERS’ CAPACITY BUILDING**

Considered as all internal and external organizational means that a structure gives to himself in order to deploy its action plan and achieve its objectives in compliance with laws, RISE’s own institutional capacity is based on five (5) things.

1. **The realism of the target**

2. **The rightness of its Strategy and policy implementation**

3. **The internal structure of the Network; its Sense of Innovation and its partners’ help**

4. **The Coordination Committee’s high desire to reinforce members’ capacities in order to make them professional evaluators**

5. **RISE Leaders’ determination to transform their Association on leader of Evaluation and to positioning it as a key partner on the National and international chessboard**
1. The vision and the realism of the Target

**Vision and attitude**
- The principle of non-profit, apolitical and non-sectarian organization
- The vows to bring together researchers, trainers, workers and responsible on M&E Fields

**General objectives**
1. Promote the strengthening of national capacities in Monitoring and Evaluation in Côte d'Ivoire;
2. Harmonize standards and professional practices in Monitoring and Evaluation

**Specific objectives**
1. Promote the use of standards (strengthening the expertise and the emergence of a true professional evaluators);
2. Enhance skills;
3. Facilitate the meeting between demand and supply;
4. Facilitate the exchange of information between members on the one hand and users on the other;
5. Establish a framework for thinking;
6. Contribute to strengthening national capacity in monitoring and evaluation;
7. Develop methodological standards and assessment practices;
8. Contribute to the development of mechanisms and tools for M & E more responsive and efficient;
9. Provide support and advice for users of these tools;
10. Create and maintain a database of skills in Monitoring and Evaluation.
2. The rightness of its Strategy and policy implementation (Next step) (1/2)

At Internally level
- Strengthen of the hardware equipment and consumables;
- Increase the lobbying
- Ensure the creation, hosting and updating the Website;
- Support the publication of thematic groups that respect the quality standard.

At the national level
- Encourage the establishment and institutionalisation of a National Day of Evaluation;
- Develop and adopt a declaration by the government of intent to establish the condition of a proportion of the budget of ministries in monitoring and evaluation;
- Propose a method to evaluate based-community projects development.
- Provide an information day in order to permit the immersion in monitoring and evaluation for certain specialized parliamentary groups and other local elected officials.

At Sub-regional, African and global level
- Develop partnerships and sharing experiences with existing VOPEs
- Encourage and support technically formalizing national networks not yet set up
- Participate in capacity building of these new VOPEs
- Improve the quality and the quantity of our contributions to the debate and call for papers launched on the practice of monitoring and evaluation in global
2. The rightness of policy implementation (next step) (2/2)

Plan 2012

1) Institutionalize the statutory meetings of the Executive Board (develop a timetable for periodical meetings, follow the effectiveness of the recommendation resulting from these meetings);
2) Strengthening the governance of the network through an institutionalization of the culture results (monitoring the effective implementation of the action plan of each cluster and commitments of the action program of the Coordination Committee);
3) Visit the main technical and financial partners in Côte d'Ivoire in order to introduce the network and establish a technical partnership;
4) Develop a culture of production by organizing a competition between Thematic Groups;
5) Develop, validate and introduce consensual modules in monitoring and evaluation in the initial training curricula of schools leading to careers in public administration;
6) Promote the creation of a body of work in evaluation;
7) Encourage the establishment of a secretariat independent national evaluation of policies;
8) Assist the monitoring of public Governmental Action Matrix (GAM) according to the principles of Results Based Management (RBM);
9) Assist the monitoring of technical ministries' Expenditure Frameworks Medium Terms (MTEF);
10) contribute to the process leading the Government adopted a results-based budgeting development;
11) Establish quarterly training days to the attention of senior social ministries;
12) Assist all technical ministries to develop training plans;
13) Contribute to mandatory restitution acquired training received;
14) Encourage the establishment of a national day of Monitoring and Evaluation;
15) Develop and adopt a declaration by the government that will obliged technical ministries to allocate a proportion of their budget to monitoring and evaluation activities;
16) Propose a community-based monitoring approach to be integrated to all the development actions at their intention
17) Propose an Information Day and immersion in monitoring and evaluation for certain specialized parliamentary groups and other local elected officials;
18) Support the Government's decentralization efforts through capacity building of decentralized government structures;
3. The internal structure of the Network it Sense of Innovation and it partners’ help

The Coordination Committee which relies on a Permanent Secretariat, includes also

- President
- Vice President
- Secretary General
- Deputy Secretary General
- Financial Secretary
- Coordinator of the Scientific Committee.

• The Permanent Secretary
  - Responsible for the daily administrative management and ongoing monitoring of network activities.
  - Responsible for relations between the RISE and outside.

• Seven (7) thematic groups
  - Scientific production on specific themes such as education, health, agriculture, governance, economy, industry, employment transportation, energy, etc.

RISE currently has 64 active members, 52 men and 12 Women

• The financial and technical support of UNICEF and the Directorate of Coordination, Control and Evaluation (DCCE) depending Directorate General of Planning, Ministry of Planning and Development.
4. The Coordination Committee’s high desire to reinforce members’ capacities in order to make them professional evaluators

Training of Members in June 2011

- The new context of Development Aid
- Process of Monitoring and Evaluation Results Based
- Method of the impact Evaluation of quantitative and qualitative data

Perspective

- Introduction of a weekly work sessions on the M&E
- Organization of English session for each work.
5. RISE Leaders’ determination to transform their Association on leader of Evaluation and a key partner on the National and international chessboard (1/2)

### Tools developed by RISE
- Development of Models for agenda and report cards
- Conception of a Matrix calculation of completion that can be used by rural population to monitor and calculate automatically the rate of achievement for projects in which they are beneficiaries.

### Production / contribution to the production of documents
- The development and validation of the module on the string "Prospective Planning-Programming-Budgeting-Monitoring and Evaluation (3PBSE)" in Côte d'Ivoire in 2011

### Participation to National achievements in Evaluation
- Annual Evaluation of the Governmental Action since 2008;
- Development, Monitoring and Evaluation Process of National Development Plan (as official NGO in M&E in CI);
- Implementation, conduct and validation of Poverty Reduction Strategic Paper (PRSP) rapport from 2009 to 2011;
- MINAGRI The final evaluation of the Rural Development Project of TANDA and the mid-term review of the project to secure the Rural Land in Côte d'Ivoire;

### International Achievement in Evaluation
- Participation in the Evaluation of Results of Developing Actions(ERAD) conducted by UNDP in Côte d'Ivoire. This is an outcome evaluation of UNDP interventions in the periods 2003-2007, 2007-2009 and 2009-2013. The resulting conclusions will be used to provide recommendations for the next programming cycle in 2014.
5. RISE Leaders’ determination to transform their Association on leader of Evaluation and to positioning it as a key partner on the National and international chessboard (2/2)

• Others Achievements
  • Preparation of "Africité 2012" (governance of cities / communities of Africa)
  - Organization of the JNP (Ivorian Days for Population)
  - Realization of the study on evaluative capacities in Côte d'Ivoire national funding from UNICEF
  - Participation to the project concerning the Evaluation of M&E Capacity in Côte d'Ivoire;
  - Participation to the process of developing the Annual Work Plans (PTA 2009 et PTA 2010) of UNICEF;
  - Training session on the method to use SIGSUP (management software for all the projects sponsored by UNFPA)
  - Training of members and stakeholders developing techniques and methods for monitoring and evaluation focused on results
  - Process of developing the National Agricultural Investment Programme (NAIP);
  - Development and maintenance of numerous projects, most of which are awaiting funding;
  - Participation at four editions of AfrEA
III. SITUATIONAL ANALYSIS OF RISE

**FORCES / ESSENTIAL FACTORS**

- The will of the majority of members to learn more and contribute to the promotion of M&E in their respective services and administration;
- Technical and limited financial support of the or mean partner (UNICEF country office;)
- Recognition of the quality of expertise RISE national level by UNFPA and Technical Directories and Services of Ministry of State, Ministry of Planning and Development (DCEC, DGPRC, DGPLP, SP / PRSP)

**-WEAKNESSES / CONSTRAINTS**

- Disguised resignation of certain members of Coordinating Committee;
- Insufficiency or lack of financial resources for the implementation of all planned activities in the matrix of annual actions.
- Total lack of financial motivation for the expertise of Permanent Secretary who manages the network on a daily basis for five (5) years (Limit if Voluntary)
- Lethargy on thematic groups actions and difficulty to think on topics of national and international interest.

**-OPPORTUNITIES**

- The recognition of the quality of RISE’s members expertise both by the government and development partners is a glimmer of hope.
- RISE is more and more called to participate to the development of the country.
- Because of experience, some technical Directories have explained their wish to give to RISE a certain financial help in the next year.

**-THREATS**

The success of RISE should never hide the internal challenges it is nevertheless, faces. Weaknesses mentioned above are real threats to the existence and the survival of the Network. If you do not take care, may the network will dislocated.
Looking at RISE’s experience (Forces, weakness, threat and opportunities, it is important to retain that to start, the M&E Network’s achievement depend on:

• The help of Technical and financial partners
• The wills of the government and High Authorities to have a very independent network
• The financial support of the Government in the implementation of some activities of interest that need to be institutionalized (IDE for example)
• The sincerity and the honesty of all the members
• The attitude of each member to respect the staff Director, rules
• The desire of every one to build a strong Network/association in the interest of the nation and the practice of M&E.
• The managerial action of the Permanent Secretary in charge of current and affaires
• The capacity of scientific production in order to participate to all national and international meeting (if possible).
Let us retain that

“The dislocation or the credit given to an Association both nationally and on the international level is dependent on its open collaboration, the courage and the sincerity of the members who compose it”

LONG LIFE TO THE PRACTICE OF M&E

MANY THANKS TO YOU